

Central Bedfordshire Shadow Health and Wellbeing Board meeting 6 September 2012

*Ginny Edwards – Head of Learning Network
for health and wellbeing boards*

How can boards really make a difference to Health and Wellbeing?

- Collective responsibility for shared leadership
- Executive decision makers;
- Engaging the public; but also other key stakeholders
- Aligning plans and resources
- Shared priorities and therefore shared outcomes
- Mutuality; holding each other to account to deliver improvements

Five key criteria for a successful board

Successful Health and Wellbeing Boards will need;

- Strategy, purpose, vision, e.g.,
 - The board understands its unique potential contribution and is ambitious to improve health and wellbeing
 - The board has a compelling narrative of its purpose and ambitions for its local community.
- Leadership, values, relationships, way of working, e.g.,
 - Board members understand the concept of shared leadership and communicate effectively and respectfully
 - Members have effective working relationships and are beginning to influence each other's organisations.
- Governance, e.g.,
 - The board is clear on accountability for decisions and action, and has a scheme of delegation.
- Roles and contributions, e.g.,
 - The board knows what each member brings in the way of skills, experience, knowledge and potential contribution.
- Measures and accountabilities, e.g.,
 - The board's priorities balance improvements in service provision with improvements in population health and wellbeing.

Board membership; the frequently raised issues

- Should our big (i.e. NHS) providers sit on the Board?
- (In 2-tier authorities) how best to involve Districts on the Board?
- Will we be able to “disapply” some of the regulations for Council committees?
- What other partners could we consider as possible members (police, voluntary sector, business leaders?)
- How do we involve the Local Healthwatch representative as a full member, without compromising their independence?
- Should the local office of the NHSCB be a member, given their responsibility for primary care (and other) commissioning?

Some useful things to consider

- Are you clear about what you want to achieve together as partners?
- And how will you see whether you have made a difference?
- What has worked well in the past in terms of joint working?
- And what needs to be different?
- Who needs to be *engaged* in your work?
- Who needs to be a Board *member*?
- And how will you engage new members who join next year (eg Healthwatch)?

What are the key challenges for boards?

- Not being 'talking shops' or over-bureaucratic committees
- Avoid becoming the 'Christmas tree' for every difficult issue
- Managing expectations; genuinely integrated working takes time, often years
- How to engage the wider public, not just the interested few
- Building support for the need for 'transformational' change
- Maintaining enthusiasm; quick wins as well as strategic transformation

Secondary legislation for health and wellbeing boards

- The Health and Social Care Act 2012 provides a basic, common framework for health and wellbeing boards, it states that:
 - the HWB is a local authority committee specifically required to be established by the *Health and Social Care Act 2012*
 - the board is to be treated as if appointed under section 102 of the *Local Government Act 1972*
 - that the HWB will have various functions:
 - those conferred on it directly, such as the duty to encourage integrated working
 - those conferred jointly on the local authority and its partner CCGs, such as Joint Strategic Needs Assessments (JSNAs) and Joint Health and Wellbeing Strategies (JHWSs), but which must be discharged by the board.

Secondary legislation for health and wellbeing boards

- The Department of Health are currently in the process of developing proposals for the technical regulations that will apply to boards from April 2013.
- The intention with the regulations is to give as much flexibility to local areas as possible and to build on how shadow boards are already running.
- The regulations will need to be robust, yet allow enough freedom to local areas to be able to shape their board in a way that fits best with their circumstances.
- Key aspects of the legislation being considered are:
 - Political proportionality requirements
 - Voting restrictions
 - Conflicts of interest
 - Appointment of sub-committees
- To support local arrangements and planning, DH intends to share with HWBs plans for exactly what will be in the regulations during September / October

Latest health and wellbeing boards news

- **JSNA and JHWS consultation on draft guidance launched** – closing date for responses 28 September. For more information, go to <http://healthandcare.dh.gov.uk/views-invited-on-jsnas-and-jhwss-draft-guidance/>
- **Development tool for HWBs launched.** Jointly produced by the Local Government Association and the NHS Leadership Academy. Provides HWBs with a tool that will enable them to go beyond assessing how ready the board is, towards how effective it is being in practice and how that effectiveness is enhanced over a period of time

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Latest health and wellbeing boards news

- **Learning set products published.** Designed in collaboration with NHS Confederation, DH, LGA and NHS Institute for Innovation and Improvement. Latest product published is a guide for GP commissioners for working with local government. Go to the Knowledge Hub for more information
- **Fourth and final HWBs summit** – 8 November, Park Plaza Hotel, London
- **Outputs from a System Leadership workshop on 24 July, due to be published soon**

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Latest Healthwatch news

- Chair of Healthwatch England appointed – Anna Bradley
- Healthwatch England website launched – www.healthwatch.co.uk
- DH has published:
 - Summary report on issues relating to local Healthwatch regulations
 - Response to consultation on Healthwatch England regulations
 - Both of these can be accessed through the DH and Healthwatch websites

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Knowledge Hub

- For the latest HWB news, publications and conversations, head to the Knowledge Hub (<http://knowledgehub.local.gov.uk>)



- Our group, 'National Learning Network for health and wellbeing boards', has over 950 members and is free to register. Sign up today!

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National Learning Network for health and wellbeing boards
Started: Jan 2012 | Members: 806
Facilitators: Samantha Ramanah, Lola Olawole, Amy Key, David Harrison, Janine Ford
A network of early implementers leading work to develop shadow health and wellbeing boards across England.

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Join the learning network's Knowledge Hub at <http://knoweldgehub.local.gov.uk>

Keep in touch by following us following us on twitter
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@Edwards1Ginny
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#hwblearn #healthwatch #jsna

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- Amy Key** @AmyatDH 27 Mar
Got an afternoon of copy writing ahead of me #hwblearn
- Sitra Policy** @sitrapolicy 26 Mar
RT @richardatkf: latest bulletin on health& wellbeing boards from @kingsfund_ils #localgov #publichealth kingsfund.org.uk/newsletters/li... #hwblearn
- Richard Humphries** @RichardatKF 26 Mar
latest bulletin on health& wellbeing boards from @kingsfund_ils #localgov #publichealth kingsfund.org.uk/newsletters/li... #hwblearn
- SWF's Voice project** @swfvoice 26 Mar
This aft I'll be joining workshop with @JanVol & @CornwallVsf on influencing Health & WB Boards #healthsw #hwblearn
- Janine Ford** @JanineatDH 23 Mar
RT @catherine_max: #SustainableSocialcare docs now located in @KnowledgeHub #HWBlearn bit.ly/GJ7rS #socialcare #localgov